



WORKING TO PROTECT THE MISSISSIPPI RIVER
AND ITS WATERSHED IN THE TWIN CITIES AREA

FRIENDS OF THE MISSISSIPPI RIVER

FINANCIAL STATEMENTS

JUNE 30, 2025 AND 2024

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
Friends of the Mississippi River
St. Paul, Minnesota

Opinion

We have audited the accompanying financial statements of Friends of the Mississippi River (a Minnesota Not-For-Profit Organization; the "Organization"), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Friends of the Mississippi River as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Friends of the Mississippi River and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Friends of the Mississippi River's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audits.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Friends of the Mississippi River's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Friends of the Mississippi River's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits, significant audit findings, and certain internal control related matters that we identified during the audits.

Other Information

Management is responsible for the other information included in Friends of the Mississippi River's annual report. The other information comprises a letter from the board chair and an overview of the Organization's activities, accomplishments, program statistics, but does not include the financial statements or our auditor's opinion thereon. Our opinion on the financial statements does not cover the other information, and we do not express an opinion or any form of assurance on it.

In connection with our audits of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the financial statements, or the other information appears to be materially stated. If based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Boyum & Barescheer PLLP

Boyum & Barescheer PLLP
Minneapolis, Minnesota
November 20, 2025

FRIENDS OF THE MISSISSIPPI RIVER
STATEMENTS OF FINANCIAL POSITION

JUNE 30,	2025	2024
ASSETS		
Cash and cash equivalents	\$ 880,637	\$ 374,441
Certificates of deposit	848,337	576,288
Accounts receivable	301,569	106,068
Pledges and grants receivable, net	1,872,542	1,984,929
Bequest receivable	-	48,073
Prepaid expenses	52,769	56,602
Security deposit	10,974	10,974
Property and equipment, net	29,514	43,173
Right-of-use assets - operating lease	818,850	887,390
<i>Total assets</i>	\$ 4,815,192	\$ 4,087,938
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable	\$ 148,077	\$ 146,703
Accrued payroll and related benefits	216,318	163,525
Deferred revenue	310,292	140,210
Operating lease liability	869,353	928,879
Other liability	61,392	-
Fiscal Agency	4,191	-
<i>Total liabilities</i>	1,609,623	1,379,317
NET ASSETS		
Without donor restrictions	487,120	456,720
With donor restrictions	2,718,449	2,251,901
<i>Total net assets</i>	3,205,569	2,708,621
<i>Total liabilities and net assets</i>	\$ 4,815,192	\$ 4,087,938

The Notes to the Financial Statements are an integral part of these statements.

FRIENDS OF THE MISSISSIPPI RIVER

STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT AND OTHER REVENUES			
Government	\$ 841,197	\$ -	\$ 841,197
Foundations	605,988	769,500	1,375,488
Corporations	948,989	66,500	1,015,489
Individuals	674,588	262,447	937,035
In-kind	28,215	-	28,215
Special campaign contributions	282,737	253,882	536,619
Investment income, net	18,057	29,117	47,174
Net assets released from donor restrictions	914,898	(914,898)	-
<i>Total support and other revenues</i>	4,314,669	466,548	4,781,217
EXPENSES AND LOSSES			
Land conservation	1,901,492	-	1,901,492
Land use & planning	300,571	-	300,571
Stewardship, volunteering, education	591,470	-	591,470
Water	655,658	-	655,658
Total program	3,449,191	-	3,449,191
Management and general	113,682	-	113,682
Fundraising	707,101	-	707,101
<i>Total functional expenses</i>	4,269,974	-	4,269,974
Loss on disposal of property and equipment	14,295	-	14,295
<i>Total expenses</i>	4,284,269	-	4,284,269
<i>Change in net assets</i>	30,400	466,548	496,948
Net assets, beginning of year	456,720	2,251,901	2,708,621
<i>Net assets, end of year</i>	\$ 487,120	\$ 2,718,449	\$ 3,205,569

The Notes to the Financial Statements are an integral part of these statements.

FRIENDS OF THE MISSISSIPPI RIVER

STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT AND OTHER REVENUES			
Government	\$ 1,146,167	\$ -	\$ 1,146,167
Foundations	112,010	112,500	224,510
Corporations	672,737	104,250	776,987
Individuals	676,156	10,000	686,156
In-kind	49,043	-	49,043
Special campaign contributions	126,517	197,695	324,212
Investment loss, net	13,158	33,339	46,497
Net assets released from donor restrictions	1,177,550	(1,177,550)	-
<i>Total support and other revenues</i>	3,973,338	(719,766)	3,253,572
EXPENSES			
Land conservation	1,766,042	-	1,766,042
Land use & planning	375,159	-	375,159
Stewardship, volunteering, education	559,250	-	559,250
Water	522,754	-	522,754
Total program	3,223,205	-	3,223,205
Management and general	189,894	-	189,894
Fundraising	526,087	-	526,087
<i>Total functional expenses</i>	3,939,186	-	3,939,186
Loss on disposal of property and equipment	18,112	-	18,112
<i>Total expenses</i>	3,957,298	-	3,957,298
<i>Change in net assets</i>	16,040	(719,766)	(703,726)
Net assets, beginning of period	440,680	2,971,667	3,412,347
<i>Net assets, end of period</i>	\$ 456,720	\$ 2,251,901	\$ 2,708,621

The Notes to the Financial Statements are an integral part of these statements.

FRIENDS OF THE MISSISSIPPI RIVER
STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2025

	Program Services					Supporting Services			
	Land Conservation	Land Use & Planning	Stewardship, Volunteering, Education	Water	Total Program	Management and General	Fundraising	Total 2025	
Salaries, taxes and benefits	\$ 599,788	\$ 218,910	\$ 422,218	\$ 367,583	\$ 1,608,499	\$ 96,520	\$ 420,526	\$ 2,125,545	
Consultants and subcontractors	934,258	48,196	88,656	233,945	1,305,055	3,828	52,533	1,361,416	
Project supplies	227,012	2,156	7,633	167	236,968	28	1,711	238,707	
Occupancy	66,879	13,200	26,610	25,858	132,547	4,415	36,269	173,231	
Advertising	3,766	743	1,480	1,456	7,445	249	2,708	10,402	
Education and training	3,862	1,695	1,284	2,444	9,285	203	1,614	11,102	
Equipment lease	156	29	58	57	300	10	531	841	
Meals and entertainment	2,462	2,119	8,603	1,243	14,427	3,560	41,816	59,803	
Insurance	3,253	642	1,279	1,258	6,432	215	1,382	8,029	
Computers, software, internet and phone	34,306	4,953	15,444	11,657	66,360	2,095	15,334	83,789	
Postage and mail house	732	144	753	230	1,859	119	67,984	69,962	
Office supplies	1,174	253	841	611	2,879	467	10,412	13,758	
Printing	3,162	624	1,347	1,222	6,355	209	13,096	19,660	
Staff and board travel	9,728	805	5,768	2,009	18,310	79	1,006	19,395	
Depreciation	4,248	839	1,670	1,643	8,400	280	1,804	10,484	
Affiliate organization dues	1,824	360	1,217	2,505	5,906	120	1,794	7,820	
In-kind	-	4,000	2,150	-	6,150	-	22,065	28,215	
Bank Fees	3,908	771	1,573	1,511	7,763	258	9,493	17,514	
Miscellaneous	974	132	2,886	259	4,251	1,027	5,023	10,301	
Total functional expenses	\$ 1,901,492	\$ 300,571	\$ 591,470	\$ 655,658	\$ 3,449,191	\$ 113,682	\$ 707,101	\$ 4,269,974	
Percent of total expenses	45%	7%	14%	15%	81%	3%	16%	100%	

The Notes to the Financial Statements are an integral part of these statements.

FRIENDS OF THE MISSISSIPPI RIVER
STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2024

	Program Services					Supporting Services			
	Land Conservation	Land Use & Planning	Stewardship, Volunteering, Education	Water	Total Program	Management and General	Fundraising	Total 2024	
Salaries, taxes and benefits	\$ 454,381	\$ 289,946	\$ 375,838	\$ 369,969	\$ 1,490,134	\$ 149,793	\$ 288,245	\$ 1,928,172	
Consultants and subcontractors	1,100,667	19,575	92,833	89,659	1,302,734	11,400	68,812	1,382,946	
Project supplies	140,135	617	10,364	317	151,433	40	134	151,607	
Occupancy	25,154	25,773	25,634	25,235	101,796	12,577	12,577	126,950	
Advertising	1,790	1,790	1,951	1,790	7,321	895	1,544	9,760	
Education and training	1,024	573	964	1,963	4,524	266	1,165	5,955	
Equipment lease	1,503	1,503	1,503	1,503	6,012	751	1,323	8,086	
Meals and entertainment	2,530	7,854	7,817	3,726	21,927	1,264	38,153	61,344	
Insurance	1,376	1,376	1,376	1,376	5,504	688	688	6,880	
Computers, software, internet and phone	16,176	12,543	14,035	13,237	55,991	6,184	10,236	72,411	
Postage and mail house	382	534	766	381	2,063	155	42,508	44,726	
Office supplies	2,453	2,176	2,490	2,206	9,325	1,468	9,139	19,932	
Printing	1,472	1,472	1,472	1,472	5,888	736	20,530	27,154	
Staff and board travel	10,460	1,860	7,199	3,080	22,599	328	1,237	24,164	
Depreciation	3,071	3,071	3,071	3,071	12,284	1,535	1,535	15,354	
Affiliate organization dues	900	900	900	1,200	3,900	450	545	4,895	
In-kind	161	462	7,066	162	7,851	161	21,971	29,983	
Miscellaneous	2,407	3,134	3,971	2,407	11,919	1,203	5,745	18,867	
Total functional expenses	\$ 1,766,042	\$ 375,159	\$ 559,250	\$ 522,754	\$ 3,223,205	\$ 189,894	\$ 526,087	\$ 3,939,186	
Percent of total expenses	45%	10%	14%	13%	82%	5%	13%	100%	

The Notes to the Financial Statements are an integral part of these statements.

FRIENDS OF THE MISSISSIPPI RIVER

STATEMENTS OF CASH FLOWS

YEARS ENDED JUNE 30,	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 496,948	\$ (703,726)
Adjustments to reconcile change in net assets to net cash used by operating activities:		
Depreciation	10,484	15,354
Net realized and unrealized gains on investments	(18,946)	(28,667)
Loss on disposal of property and equipment	14,295	18,112
Change in discount on pledges receivable	(62,882)	(87,622)
Amortization of ROU asset	153,114	109,562
Donation of stock	(5,728)	(17,360)
Net change in operating assets and liabilities:		
Accounts receivable	(195,501)	(106,068)
Pledges and grants receivable	175,269	587,284
Bequest receivable	48,073	1,927
Prepaid expenses	3,833	31,779
Security deposit	-	(10,974)
Accounts payable	1,374	2,498
Accrued expenses	52,793	(6,457)
Deferred revenue	170,082	31,660
Other liabilities	65,583	(24,600)
Payments on lease expense	(144,100)	(68,073)
<i>Net cash provided (used) by operating activities</i>	764,691	(255,371)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property and equipment	(11,120)	(48,314)
Proceeds from sale of stock	5,595	16,083
Purchases of certificates of deposit	(853,956)	(100,000)
Proceeds from sale of certificates of deposit	600,986	251,907
<i>Net cash provided (used) by investing activities</i>	(258,495)	119,676
<i>Net increase (decrease) in cash</i>	506,196	(135,695)
Cash and cash equivalents - beginning of year	374,441	510,136
<i>Cash and cash equivalents - end of year</i>	\$ 880,637	\$ 374,441
SUPPLEMENTAL DISCLOSURES OF NON-CASH INFORMATION:		
ROU assets obtained in exchange for new operating lease liabilities	\$ -	\$ 926,142

The Notes to the Financial Statements are an integral part of these statements.

FRIENDS OF THE MISSISSIPPI RIVER
NOTES TO THE FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Friends of the Mississippi River (the Organization) engages citizens to protect, restore and enhance the Mississippi River and its watershed in the Twin Cities region. The Organization is a leading citizen organization working to protect and enhance the Mississippi River in the Twin Cities metropolitan area. The Organization believes the tremendous ecological, cultural, scenic, and recreational values of the river must be carefully tended to ensure that they continue to be shared equally by all citizens and that they endure for future generations. The Organization accomplishes these goals through the following programmatic activities:

Land Conservation

The Organization works with public and private landowners, local governments and concerned citizens to protect and restore critical lands by providing technical assistance, planning, land management and hands-on natural resources restoration services.

Land Use & Planning

The Organization works within river communities to provide the leadership, technical assistance and expertise in grassroots advocacy required to respect the values of public access, scenic views, equity and environmental quality

Stewardship, Volunteering and Education

The Organization works with individuals and communities to harness and inspire an ethic of river stewardship and conservation, engaging thousands annually in hands-on educational and volunteer activities that protect, enhance and celebrate our metro Mississippi.

Water

The Organization works with citizens and representatives to influence public policy to improve the health of the metro Mississippi's water, which currently fails to meet federal water quality standards. The Organization aims to make the Twin Cities a model for watershed planning and decision making that improves and protects water quality.

Basis of accounting

The financial statements of the Organization have been prepared on the accrual basis of accounting and, accordingly, reflect all significant receivables, payables, and other liabilities.

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amount of revenues and expenses during the reporting period. The significant estimates include incremental borrowing rate used for calculation of present value of lease payments, valuation of the discount on pledges receivables and the functional allocation of expenses. Actual results could differ from those estimates and it's possible that these estimates may change in the near term.

FRIENDS OF THE MISSISSIPPI RIVER
NOTES TO THE FINANCIAL STATEMENTS

NOTE 1. (CONTINUED)

Basis of presentation

Net assets and revenues, support and expenses are classified based on the existence or absence of donor-imposed restrictions. Net assets of the Organization and changes therein are classified into the following two categories:

Net Assets Without Donor Restrictions– Resources over which the board of directors has discretionary control.

Net Assets With Donor Restrictions – Those resources subject to donor imposed restrictions that will be satisfied by actions of the Organization or passage of time and those resources subject to a donor imposed restriction that they be maintained permanently by the Organization. The donors of these resources permit the Organization to use all or part of the income earned, including capital appreciation, or related investments for net assets with or without donor restrictions purposes.

The Organization has elected to present contributions with donor restrictions, which are fulfilled in the same period, within the net assets without donor restrictions class.

Cash and cash equivalents

The Organization considers all bank and similar time deposits, demand accounts, and money market funds (without restrictions) with an original maturity of three months or less to be cash and cash equivalents. For cash flow statement reporting purposes, the Organization does not consider money market and short-term investments that are included within investments to be cash equivalents as they are not normally used to finance current operations. The Organization maintains its cash balance at one financial institution, which may at times exceed the insurance level provided by the Federal Deposit Insurance Corporation. The uninsured balance totaled approximately \$474,500 and \$110,000 at June 30, 2025 and 2024, respectively. The Organization maintains its cash with a high-quality financial institution which the Organization believes limits these risks.

Certificates of deposit

The certificates of deposit are traded in financial markets and are valued by the custodians of the securities using pricing models based on credit quality, time to maturity, stated interest rates, and market-rate assumptions.

Investments

Investments are recorded at fair market value. Investment income is recorded as revenue without donor restriction unless a donor has stipulated how the income is to be used.

Revenue from contracts with customers

The Organization follows Accounting Standards Update (ASU) 2014-09 *Revenue from Contracts with Customers (Topic 606)* and all subsequently issued clarifying ASU's. The guidance requires the Organization to recognize revenue to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the Organization expects to be entitled in exchange for those goods or services. The guidance also requires expanded disclosures related to the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers.

FRIENDS OF THE MISSISSIPPI RIVER
NOTES TO THE FINANCIAL STATEMENTS

NOTE 1. (CONTINUED)

Revenue from contracts with customers (continued)

Revenue recognized under *Topic 606* includes grant and contract funded program activities which are normally billed as work progresses and revenues over time are recognized as billings are made. The total revenue recognized under *Topic 606* for grant and contract funded program activities for the years ended June 30, 2025 and 2024 was \$652,422 and \$428,909, respectively, which is included in corporations revenue on the statements of activities. Revenue recognized under *Topic 606* also includes certain fundraising event revenues such as corporate sponsors and the amounts received that directly benefitted donors. Which totaled \$68,165 and \$87,758 for the years ended June 30, 2025 and 2024, respectively, and is recorded at a point in time when the event occurs. The remaining event revenues are recognized under *Topic 958*. All other revenue, other than the investment gain, are recognized under *Topic 958*.

Accounts receivable and allowance for credit losses

The Organization follows the provisions of FASB ASC *Topic 326, Financial Instruments – Credit Losses: Measurement of Credit Losses on Financial Instruments* (ASU 2016-13). The ASU Current Expected Credit Losses (CECL), requires earlier recognition of credit losses, while also providing additional transparency about credit risk. The CECL methodology utilizes a lifetime “expected credit loss” measurement objective for the recognition of credit losses for loans, held-to-maturity securities, and other receivables at the time the financial asset is originated or acquired. The expected credit losses are adjusted each period for changes in expected lifetime credit losses. The methodology replaces the multiple existing impairment methods in current GAAP, which generally requires that a loss be incurred before it is recognized.

The allowance for credit losses is based on an income statement approach which adjusts the ending statements of financial position to take into consideration expected losses over the contractual lives of the receivables, considering factors such as historical losses, current customer receivable balances, age of customer receivable balances, the customer’s financial condition, and current economic trends as a basis for future expected losses. If business or economic conditions change, our estimates and assumptions may be adjusted as deemed appropriate. Management determined there was no need for an allowance at June 30, 2025, 2024 and July 1, 2023. Accounts receivable balances at June 30, 2025, 2024 and July 1, 2023 were \$301,569, \$106,068 and \$0, respectively.

Deferred revenue

Deferred revenue results from the Organization recognizing revenue in the period in which it is earned. At June 30, 2025 and 2024, deferred revenue consisted of revenue received for services to be performed in 2026 and 2025, respectively.

Revenue recognition for contributions received and contributions made

The Organization follows Accounting Standards Update (ASU) No. 2018-08 *Not-for-Profit Entities: Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 958)*, which is intended to improve the usefulness and understandability of the Organization’s financial reporting. This ASU provides guidance on determining whether a transaction should be accounted for as a contribution or as an exchange transaction. A primary aspect of this guidance is the determination on whether two parties receive and sacrifice commensurate value to distinguish which guidance should be applied. FASB 958-605, *Not-for-Profit Entities – Revenue Recognition* should be followed for contributions while FASB 606, *Revenue from Contracts with Customers* should be followed for exchange transactions. Revenue recognized under *Topic 958-605* includes contributions, program revenue – grants and in-kind revenue.

FRIENDS OF THE MISSISSIPPI RIVER
NOTES TO THE FINANCIAL STATEMENTS

NOTE 1. (CONTINUED)

Revenue recognition for contributions received and contributions made (continued)

Pledges and grants receivable

Pledges and grants receivable are each reported at the amount management expects to collect from outstanding balances. Differences between the amount due and the amount management expects to collect are reported in the results of operations of the year in which those differences are determined, with offsetting entries to valuation allowances for receivables. The allowance is based on prior years' experience and management's analysis of specific promises made. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to receivables. Management determined there was no need for an allowance at June 30, 2025 or 2024.

Contribution revenue

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Conditional promises to give, if any, are recognized once they become unconditional. The contributions considered to be conditional are discussed below in the program revenue – grants section. Contributions with donor restriction, for which the donor has stipulated a time or purpose requirement to be met, are reported as increase in net assets without restriction if the restrictions expire in the year in which the contributions are recognized. All other contributions with donor restrictions are reported as increases in net assets with donor restrictions. Net assets for which a time or purpose restriction expires during the year are reclassified as net assets without donor restrictions.

Program revenues – grants

Program revenue is derived from cost-reimbursable contracts and grants, which are conditioned upon performance requirements and/or the incurrence of allowable qualifying expenses and are therefore considered conditional contributions under the *Topic 958*. Amounts received are recognized as donor restricted revenue once the conditions are met, which is when the Organization has incurred expenditures in compliance with specific contract or grant provisions. These restrictions are simultaneously released from restriction as the revenue is recognized and are reported as increases in net assets without donor restrictions. Amounts received prior to incurring qualifying expenditures are reported as refundable advances in the statement of financial position; there were no refundable advances at June 30, 2025 and 2024. The Organization has been awarded cost-reimbursable grants of \$1,239,726 that have not been recognized at June 30, 2025, because qualifying expenditures have not yet been incurred.

Gifts in-kind

Non-cash donations of facilities, merchandise and supplies are recorded as contributions at their estimated fair market value at the date of donation. The Organization reports the donations in the net assets without donor restrictions category, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets must be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported in the net assets with donor restrictions category. Per Financial Accounting Standards Board (FASB) ASU 2016-14, and absent explicit donor stipulations about how long those long-lived assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

Contributions of donated services that create or enhance non-financial assets or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation, are recorded at their fair values in the year received.

FRIENDS OF THE MISSISSIPPI RIVER
NOTES TO THE FINANCIAL STATEMENTS

NOTE 1. (CONTINUED)

Revenue recognition for contributions received and contributions made (continued)

In addition, individuals volunteer their time, performing a variety of tasks that assist the Organization with its program, administration, and fundraising. During the years ended June 30, 2025 and 2024, 1,957 volunteers donated 5,888 hours and 1,894 volunteers donated 5,469 hours, respectively. This volunteer time does not meet the definition of donated services for recognition under United States generally accepted accounting principles.

Property and equipment

Property and equipment are recorded at acquisition cost or fair market value at date of receipt for donated assets. If donors stipulate how long the assets must be used, the contributions are recorded as support with donor restriction. In the absence of such stipulations, contributions of property and equipment are recorded as without donor restriction. Improvements and betterments exceeding \$2,500 are capitalized, while repairs and maintenance expenditures are expensed in the statements of activities. Depreciation is calculated by the straight-line method. Furniture and equipment is depreciated over three to seven years.

Leases

The Organization follows FASB ASC 842, *Leases*. For leases with a lease term greater than one year, the Organization recognizes a lease asset for its right to use the underlying leased asset and a lease liability for the corresponding lease obligation. The Organization determines whether an arrangement is or contains a lease at contract inception. Operating leases with a duration greater than one year are included in operating lease right-of-use assets and operating lease liabilities in the Organization's statements of financial position at June 30, 2025 and 2024. Operating lease right-of-use assets and operating lease liabilities are recognized at the lease commencement date based on the present value of lease payments over the lease term. In determining the present value of lease payments, the Organization uses a risk-free rate of a period comparable with that of the lease term. The Organization considers the lease term to be the noncancelable period that it has the right to use the underlying asset, including all periods covered by an option to (1) extend the lease if the Organization is reasonably certain to exercise the option, (2) terminate the lease if the Organization is reasonably certain not to exercise that option, and (3) extend, or not to terminate, the lease in which exercise of the option is controlled by the lessor.

Fair value of financial instruments

The Organization follows ASC 820 *Fair Value Measurement*, which establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurement) and the lowest priority to unobservable inputs (level 3 measurements).

The three levels of the fair value hierarchy under ASC 820 are described as follows:

Level 1 – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.

Level 2 – Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the assets or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

FRIENDS OF THE MISSISSIPPI RIVER
NOTES TO THE FINANCIAL STATEMENTS

NOTE 1. (CONTINUED)

Fair value of financial instruments (continued)

If the asset or liability has a specified (contractual) term, the level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodology used for assets measured at fair value. There have been no changes in the valuation methodologies used at June 30, 2025 and 2024.

Certificates of deposit: The certificates of deposit are traded on financial markets and are valued by the custodians of the securities using pricing models based on credit quality, time of maturity, stated interest rates and market-rate assumptions.

The preceding method described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Functional allocation of expenses

The costs of program and supporting services activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that are consistently applied. The expenses that are allocated include salaries and wages, payroll taxes and benefits, which are allocated based on individual job functions. Indirect costs are allocated based on management's estimates, considering the nature of the expense and how it relates to the functional area. Management and general costs include those expenses that are not directly related to a specific function, but provide for the overall support and direction of the Organization.

Income taxes

Friends of the Mississippi River is exempt from federal and Minnesota taxation pursuant to the provisions of Section 501(c)(3) of the Internal Revenue Code and Section 290.05 of the Minnesota Statutes and is only subject to federal and state income taxes on net unrelated business income. The Organization did not have any unrelated business income for 2025 or 2024.

The Organization has not been recently audited; and accordingly, the information tax returns for the past three years are open to examination. Management has evaluated its tax positions and has concluded that they do not result in anything that would require either recording or disclosure in the financial statements based on the criteria set forth in ASC 740, *Income Taxes*.

FRIENDS OF THE MISSISSIPPI RIVER
NOTES TO THE FINANCIAL STATEMENTS

NOTE 1. (CONTINUED)

Fiscal sponsor – Metro Conservation Network

In fiscal 2025, the Organization entered into an agreement to provide professional services to Metro Conservation Network (MCNet). Accordingly, the Organization is to maintain detailed accounting of all financial transactions from June 1, 2025 through June 30, 2028. Compensation is not to exceed \$1,800, \$1,500, and \$1,500 for the years ended June 30, 2026, 2027 and 2028, respectively. As of June 30, 2025, funds held by the Organization on behalf of MCNet were \$4,191.

Subsequent events

In preparing these financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through November 20, 2025, the date the financial statements were available to be issued.

NOTE 2. PLEDGES AND GRANTS RECEIVABLE

Pledges and grants receivable consist of the following:

JUNE 30,	2025	2024
Special Campaign	\$ 992,300	\$ 1,276,300
25th anniversary campaign	34,896	34,896
Operating support	505,400	148,000
Program grants	380,951	629,620
Total pledges and grants receivable	\$ 1,913,547	\$ 2,088,816
JUNE 30,	2025	2024
Receivable in less than one year	\$ 1,402,948	\$ 1,285,116
Receivable in one to five years	510,599	803,700
Total pledges and grants receivable	1,913,547	2,088,816
Less discounts to net present value	(41,005)	(103,887)
Pledges and grants receivable, net	\$ 1,872,542	\$ 1,984,929

Pledges and grants receivable due in more than one year are recognized at their net realizable value, which approximates fair market value. As of June 30, 2025 and 2024, a discount rate of 8.50% and 9.50%, respectively, was applied for future cash flows on pledges and grants receivable.

NOTE 3. BEQUEST RECEIVABLE

The Organization was named as a beneficiary in an individual's will. The amount receivable at June 30, 2024 totaled \$48,073.

FRIENDS OF THE MISSISSIPPI RIVER
NOTES TO THE FINANCIAL STATEMENTS

NOTE 4. PROPERTY AND EQUIPMENT

Property and equipment consists of the following amounts:

JUNE 30,	2025	2024
Furniture and equipment	\$ 145,918	\$ 152,905
<i>Total property and equipment</i>	145,918	152,905
Less accumulated depreciation	(116,404)	(109,732)
<i>Property and equipment, net</i>	\$ 29,514	\$ 43,173

Depreciation expense was \$10,484 and \$15,354 for the years ended June 30, 2025 and 2024, respectively.

NOTE 5. FAIR VALUE MEASUREMENTS

The following table sets forth the Organization's assets that are measured and recognized at fair value on a recurring basis as of June 30, 2025 and 2024, under the appropriate level of the fair value hierarchy.

Assets at Fair Value as of June 30, 2025

	Level 1	Level 2	Level 3	Total
Certificates of Deposit	\$ -	\$ 848,337	\$ -	\$ 848,337
<i>Total assets at fair value</i>	\$ -	\$ 848,337	\$ -	\$ 848,337

Assets at Fair Value as of June 30, 2024

	Level 1	Level 2	Level 3	Total
Certificates of Deposit	\$ -	\$ 576,288	\$ -	\$ 576,288
<i>Total assets at fair value</i>	\$ -	\$ 576,288	\$ -	\$ 576,288

The following schedule summarizes the investment return in the statement of activities for the years ended June 30, 2025 and 2024:

YEARS ENDED JUNE 30,	2025	2024
Interest and dividends	\$ 23,991	\$ 27,549
Net realized and unrealized gain	23,183	18,948
<i>Total investment income</i>	\$ 47,174	\$ 46,497

As of June 30, 2025, the Organization owes Charles Schwab \$61,392 due to an overpayment of an inherited IRA by Charles Schwab.

NOTE 6. LINE OF CREDIT

The Organization has a bank line of credit with Bremer Bank for an aggregate maximum of \$100,000 available, which expires August 14, 2026. The line of credit is due on demand and carries an interest rate at 1% above prime (prime was 7.50% at June 30, 2025) with a minimum required rate of not less than 4.00%. Borrowings are secured by substantially all of the Organization's assets. There were no outstanding balances on the line of credit at June 30, 2025 and 2024.

FRIENDS OF THE MISSISSIPPI RIVER
NOTES TO THE FINANCIAL STATEMENTS

NOTE 7. NET ASSETS WITH DONOR RESTRICTION

Net assets with donor restrictions consist of the following amounts:

JUNE 30,	2025	2024
Purpose restricted:		
Land Protection Fund	\$ 425,552	\$ 432,435
Stewardship and Education Program	20,000	20,000
Time restricted:		
Fall Fundraiser	400	12,250
Operating Support, for subsequent periods	685,921	359,896
Other	270,946	55,572
Time and purpose restricted:		
Special Campaign	1,315,630	1,371,748
<i>Total</i>	\$ 2,718,449	\$ 2,251,901

NOTE 8. OPERATING LEASES

The Organization has entered into the following lease arrangements:

Operating leases

The Organization had an operating lease for office space which expired August 31, 2023. The agreement required annual base rent payments at the rate of \$1.43 per rentable square foot through August 31, 2023. The Organization was also required to pay their portion of the operating costs, which included utilities, janitorial service, CAM, real estate taxes and property management fees.

The Organization entered into a 123-month lease for office space and storage space, commencing October 1, 2023. For the office space, the agreement requires annual base rent payments starting at \$18.25 per rentable square foot through November 2033 with annual increases. For the storage space, the agreement requires annual base rent payments of \$12.00 per rentable square foot through November 2033 with a 3% annual increase. The Organization received abated rent valued at \$32,923 for the first three months of their lease term.

The Organization leases certain office equipment under varying lease terms which begin expiring in April 2027.

Rent expense charged to operations under office, storage, and equipment leases amounted to \$153,115 and \$109,562 for the years ended June 30, 2025 and 2024, respectively, of which \$132,547 and \$98,160, respectively, is included in program expense.

All leases

The Organization has no material related-party leases. The Organization's lease agreements do not contain any material residual value guarantees or material restrictive covenants.

FRIENDS OF THE MISSISSIPPI RIVER
NOTES TO THE FINANCIAL STATEMENTS

NOTE 8. (CONTINUED)

Quantitative Disclosures

YEAR ENDED JUNE 30, 2025	
Lease expense	
Operating lease expense	\$ 153,115
Short-term leases	20,866
Total	\$ 173,981
Other Information	
Cash paid for amounts included in the measurement of lease liabilities	
Operating cash flows from operating leases	\$ 144,100
Weighted-average remaining lease term in years for operating leases	8.28
Weighted-average discount rate for operating leases	9.50%
Maturity Analysis	Operating
2026	\$ 146,986
2027	148,887
2028	143,689
2029	145,695
2030	148,529
Thereafter	529,325
Total undiscounted cash flows	1,263,111
Less: present value discount	(393,758)
Total lease liabilities	\$ 869,353

NOTE 9. CONCENTRATIONS IN REVENUE AND SUPPORT

During the year ended June 30, 2025, the Organization received approximately 13% of its revenues from one donor. Receivables due from this donor at June 30, 2025, totaled to \$300,000.

During the year ended June 30, 2024, the Organization received approximately 31% of its revenues from two donors. Receivables due from these two donors on June 30, 2024 totaled to \$390,611.

NOTE 10. IN-KIND CONTRIBUTIONS

In-kind contributions consist of the following:

YEARS ENDED JUNE 30,	2025	2024
Auction items	\$ 17,829	\$ 29,762
Office furniture	-	19,060
Supplies	227	221
Event expense	6,159	-
Legal	4,000	-
Total	\$ 28,215	\$ 49,043

The Organization received various auction items for their Annual Fall Fundraiser at no cost. Based on market rates, the Organization would have paid \$17,829 and \$29,762 for the years ended June 30, 2025 and 2024, respectively.

The Organization received office furniture for their new office space at no cost. Based on market rates, the Organization would have paid \$19,060 for the year ended June 30, 2024.

FRIENDS OF THE MISSISSIPPI RIVER
NOTES TO THE FINANCIAL STATEMENTS

NOTE 10. (CONTINUED)

The Organization received programs and stamps to give away at their Annual Fall Fundraiser at no cost. Based on market rates, the Organization would have paid \$227 and \$221 for the year ended June 30, 2025 and 2024, respectively

The Organization received photography, event space and discounts of meals at no cost. Based on market rates, the Organization would have paid \$6,159 for the year ended June 30, 2025.

The Organization received legal services at no cost. Based on market rates, the Organization would have paid \$4,000 for the year ended June 30, 2025.

All gifts in-kind received by the Organization for the years ended June 30, 2025 and 2024, were considered without donor restrictions and were all used by the Organization for the fundraising activities and program activities.

NOTE 11. CONTINGENT LIABILITIES

Amounts received or receivable from grantor agencies are subject to annual audit and adjustment by grantor agencies. Any disallowed claims including amounts already collected may constitute a liability of the applicable funds. At June 30, 2025 and 2024, the Organization has complied with all resources with donor restrictions and all aspects of contractual and grant agreements that would have a material effect on the financial statements in the event of noncompliance which includes complying with donor requirements to maintain a specific asset composition necessary to satisfy their restrictions.

NOTE 12. EMPLOYEE RETIREMENT PLAN

The Organization has a 403(b) savings plan for all qualifying employees. The Organization amended the plan for matching contributions based on the employees' elective deferrals. The Organization will match up to 3% of the employee's contributions to the plan. For the years ended June 30, 2025 and 2024, the Organization matched \$48,221 and \$43,412, respectively.

NOTE 13. LIQUIDITY AND AVAILABILITY

The Organization receives its revenue from a variety of funding sources, including government agencies, foundations, corporations and individuals. Government and corporate contracts are generally reimbursable and for a specific purpose and timeframe. Foundation grants are often, but not always, restricted to individual programs. Donations from corporations and individuals are generally without restrictions, other than pledges receivable which are time restricted. The Organization considers general operating pledges receivable that are expected to be received within one year to be available to meet cash needs for general expenditures. The Organization manages its liquidity and reserves following three guiding principles: operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near-term operating needs, and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. The Organization generally seeks to maintain current financial assets less current liabilities sufficient for effective operations. To achieve these targets, the entity forecasts its future cash flows, monitors its liquidity quarterly, and monitors its reserves annually. During the years ended June 30, 2025 and 2024, respectively, the level of liquidity and reserves was managed as stated above.

AS OF JUNE 30,	2025	2024
Financial assets *	\$ 3,903,085	\$ 3,089,799
Less those unavailable for general expenditures within one year, due to:		
Contractual or donor-imposed restrictions:		
Restricted by donor for programs and other purpose restrictions	(389,552)	(396,435)
Restricted by donor for programs and other purpose and time restrictions	(880,930)	(1,305,394)
Financial assets available to meet cash needs for general expenditures within one year	\$ 2,632,603	\$ 1,387,970

* Total assets, less nonfinancial assets (right-of-use asset, security deposit, property and equipment, prepaids)